

Executive Committee Evolution

In the context of Guy Salzgeber's retirement, and the appointments [announced on June 1, 2021](#) :

Pascal Vinet, Group Vice President **in charge of Europe Industries and Africa Middle East and India (AMEI) as well as supervising SIS** (Safety and Industrial System), member of the Executive Committee since 2011, is appointed **Senior Vice President**.

Marcelo Fioranelli, CEO of Airgas Inc. since July 1st, is appointed **Group Vice President, member of the Executive Committee of Air Liquide**.

These announcements are effective from mid-September.

CONTACTS

Corporate Communications
media@airliquide.com

Investor Relations
IRTeam@airliquide.com

A world leader in gases, technologies and services for Industry and Health, Air Liquide is present in 78 countries with approximately 64,500 employees and serves more than 3.8 million customers and patients. Oxygen, nitrogen and hydrogen are essential small molecules for life, matter and energy. They embody Air Liquide's scientific territory and have been at the core of the company's activities since its creation in 1902.

Air Liquide's ambition is to be a leader in its industry, deliver long term performance and contribute to sustainability - with a strong commitment to climate change and energy transition at the heart of its strategy. The company's customer-centric transformation strategy aims at profitable, regular and responsible growth over the long term. It relies on operational excellence, selective investments, open innovation and a network organization implemented by the Group worldwide. Through the commitment and inventiveness of its people, Air Liquide leverages energy and environment transition, changes in healthcare and digitization, and delivers greater value to all its stakeholders.

Air Liquide's revenue amounted to more than 20 billion euros in 2020. Air Liquide is listed on the Euronext Paris stock exchange (compartment A) and belongs to the CAC 40, EURO STOXX 50 and FTSE4Good indexes.