

Paris, March 24, 2020

Dear Shareholders,

Your Group's Annual General Meeting will take place, as planned, on Tuesday, May 5, at 3:00 p.m. (Central European Time). **Nonetheless, due to the international and national situation linked to the Coronavirus outbreak (COVID-19), we have reviewed the usual organization of this event to ensure that this moment of information and exchange takes place with the proper security level.** Given the current circumstances that characterize the beginning of this year 2020, our Annual General Meeting should be held **at the Company's head office**, 75 quai d'Orsay, in Paris, France and not at the Palais des Congrès, in Paris.

Due to the exceptional circumstances of this public health crisis and in accordance with the regulatory constraints that limit gatherings, and in order to protect everyone's health, I strongly recommend you to follow this General Meeting **by Internet**. Every effort will be made to facilitate your **remote participation** at this important moment for your Group. This includes:

- **prior to the event, the vote whether by post mail or by Internet** (given the situation, we strongly recommend to vote by Internet to facilitate the processing),
- **on May 5, 2020, the live streaming of the General Meeting** with a **dedicated feature to allow you to ask questions online**, on the airliquide.com website.

Please also note that, to guarantee your safety, as well as that of Air Liquide teams, your Board of Directors will give preference to holding this meeting behind closed doors at the Company's head office, if legal developments allow it. You will then be informed in the press and via our airliquide.com website.

Shareholder Services advisors and the Investor Relations team are already available to support you and answer any questions you may have.

Finally, as our relationship is also based on proximity, **we intend to organize a meeting with shareholders in the second half of 2020**, during which I will have the opportunity to answer your questions, in the face-to-face dialogue we are all particularly attached to.

I would like to thank you for your trust and loyalty to the Group.

Benoît Potier

Chairman and Chief Executive Officer of Air Liquide